



**Virtual Inception Workshops and Multi-Stakeholder Consultations on
Prefeasibility Studies on “International Center for Industrial Cooperation between
Kazakhstan and Uzbekistan” and “A Trade and Logistics Center for Sudg Oblast of
Tajikistan” for Kazakhstan, Uzbekistan, and Tajikistan**

8-16 December 2021

8 December (3:00pm-5:00pm, Manila time): with private sector stakeholders in Tajikistan
9 December (2:00pm-4:00pm, Manila time): with multi-stakeholders in Kazakhstan
14 December (3:00pm-5:00pm, Manila time): with private sector stakeholders in Uzbekistan
15 December (3:00pm-5:00pm, Manila time): with public sector stakeholders in Uzbekistan
16 December (3:00pm-5:00pm, Manila time): with public sector stakeholders in Tajikistan

SUMMARY OF DISCUSSIONS

I. Introduction

1. From 8-16 December 2021, the Asian Development Bank (ADB) and the PricewaterhouseCoopers (PwC) India and associated firms (the consulting firm) conducted five virtual country consultations with public and private sector stakeholders in Kazakhstan, Uzbekistan and Tajikistan on prefeasibility studies of “International Center for Industrial Cooperation between Kazakhstan and Uzbekistan” (ICIC) and “A Trade and Logistics Center in Sudg Oblast of Tajikistan” (TLC) under the Shymkent-Tashkent-Khujand Economic Corridor (STKEC) initiative. Senior officials from the three countries including Vice Minister of Trade and Integration of Kazakhstan Mr. Kairat Torebayev, Deputy Minister of Economic Development and Trade of Tajikistan Mr. Abdurahmon Abdurahmonzoda, and Head of Department for Development of Transport Corridor and CAREC Transport Sector Focal Point for Uzbekistan Mr. Abdulla Khashimov delivered welcome remarks, Country Directors for KARM and TRJM Nariman Mannapbekov and Shanny Campbell, and Deputy Country Director Enrico Pinali for URM delivered opening remarks. Participants discussed the proposed scope, methodologies and timelines on the two studies, and identified key issues and opportunities for developing the two centers and the STKEC. The composition of the consulting firm, the agenda and list of participants are in Appendices 1, 2 and 3.

II. Highlights of the Workshop

2. The consulting firm presented the proposed scope, methodologies and timelines for the two studies. It was highlighted that the proposed ICIC and TLC are specific projects in implementing the road map for STKEC development. They are well aligned with the national development strategies and development needs of Kazakhstan, Uzbekistan, and Tajikistan (STKEC countries) and will strengthen economic interaction and integration of the STKEC region.

The two centers will increase trade including cross-border trade, and transit trade in and through the region, incentivizing industrial development and cooperation among the STKEC countries, and increasing competitiveness of the region. Participants supported ADB's engagement of the consulting firm, and agreed that the two centers are important components for the STKEC development, which can also serve as gateways in spurring economic integration among the three countries. Key issues discussed are summarized below.

a. International Center for Industrial Cooperation (ICIC)

3. Participants from Kazakhstan and Uzbekistan supported the establishment of the ICIC at the border between Shymkent and Tashkent. The concept of ICIC was endorsed by the Presidents of both countries in December 2021. The ICIC is expected to increase bilateral trade and generate employment through strengthening industrial cooperation between the two countries. This is reflected in the revision of title from "International Center for Trade and Economic Cooperation" (ICTEC) to "International Center for Industrial Cooperation" (ICIC). By using locally produced materials and producing finished goods at the border area, it would overcome some of the inherent challenges such as cross-border restrictions due to the coronavirus disease (COVID-19) pandemic and promote value-added exports to mitigate volatilities in global value chains.

4. Kazakhstan and Uzbekistan have seen increased growth of bilateral trade for the past 20 years. The two countries attach great importance to economic and trade cooperation with a target of increasing bilateral trade to \$10 billion in five years. Priority sectors include machineries, pharmaceuticals, construction materials, agriculture, and hi-tech industries. To meet this grand objective, infrastructure gaps need to be bridged, which includes expanding and modernizing border crossing points (BCPs), creating special facilities at the border area to infuse the production, processing and increase of export capacity of both countries. The establishment of cooperation centers at border area becomes important to realize trade potential through serving as large transport and logistics hubs for both countries and for Central Asia, facilitating large transit trade through the region.

5. While both Kazakhstan and Uzbekistan governments are committed to strengthening economic cooperation to increase trade, some differences in the country contexts and economic systems (e.g., regulatory and legislative framework, production conditions, investment and taxation regimes) need to be taken into consideration. For example, Kazakhstan is a member of the World Trade Organization (WTO), and the Eurasian Economic Union (EAEU) while Uzbekistan is not. The implications of these and other factors on both countries need to be weighed carefully when designing the ICIC, to ensure mutual benefits for both countries. It is thus beneficial to draw lessons and experiences of successful examples of similar centers such as the International Center for Border Cooperation (ICBC) at the Khorgos border between Kazakhstan and the People's Republic of China. Participants also expressed interest in learning how Georgia attracted financing for modernizing the highways between Poti and Tbilisi, which could suggest ideas on public-private partnership financing.

b. Trade and Logistics Center (TLC)

6. Participants in Tajikistan supported the development of the TLC in Sugd oblast in light of the increasing trade in recent years resulted from favorable developments of Tajikistan's trade relations with neighboring countries, particularly Uzbekistan and Tajikistan. The TLC and the STKEC initiative are timely activities in support of the 4th National Development Strategy announced at the beginning of 2021, to accelerate industrialization to increase capacity, economic

ties and range of export commodities. Tajikistan is at the cross-roads of Central Asia. The modernization of trade and logistics services in Sugd oblast will significantly contribute to Tajikistan's improved trade relations with neighboring Uzbekistan and Kazakhstan, and beyond. The TLC could be instrumental in expanding the trade volume and providing greater trade opportunities for land-locked countries such as Tajikistan.

7. It was highlighted that Tajikistan has been improving policy environment for trade in recent years. These include the launch of national single window, and application of a trade portal with step-by-step instructions to facilitate trade. There are also large potential of transit and intraregional trade with other countries and regions. Priority sectors include agriculture/horticulture processing, textile, construction materials. The TLC could boost the development of a network of entrepreneurs on agriculture and other products, technological advancement based on PPP financing.

8. Participants noted the rapid development and industrialization process in Khujand city in recent years, which provide solid conditions for developing the TLC. Important nodes for consideration are the Sugd Free Economic Zone (FEZ) and Khujand Logistics Center (KLC). It was highlighted that the establishment of the TLC should take into consideration the existing trade and logistics facilities such as the KLC, and the estimated trade increase, to make the TLC matching the trade growth of the region. Improved transport networks are also important aspects for the TLC development.

c. Shymkent-Tashkent-Khujand Economic Corridor (STKEC) Development

9. Participants all agreed on the close interlinkage between the ICIC, the TLC, and the overall STKEC development. While the prefeasibility studies focus on the ICIC and TLC, other important aspects of the STKEC should not be ignored. One key issue highlighted by all participants is that the STKEC and the ICIC and TLC should benefit Central Asia and beyond, in addition to the STKEC countries. The linkage of STKEC to other countries and regions should also be considered, particularly the Fergana Valley region (e.g., the Jalalabad and Osh), as well as the Kyrgyz Republic given its close economic ties with the STKEC countries.

10. Participants highlighted the importance of **improved transport and logistics networks** for the STKEC development. Kazakhstan has plans to establish 24 wholesale distribution centers as well as 5 cross-border trade and economic hubs that will adopt international standards and best practices to facilitate cross-border cargo flows. Tajikistan adopted new measures to improve trade including single window and trade portal. Uzbekistan plans to construct a new route between Samarkand and Tashkent which will extend to Kazakhstan, as well as new railway branch to link Kyzylorda region with western industrial zones of Uzbekistan. All the three countries are piloting digital TIR in the STKEC region to facilitate cross-border movement of goods (through reduced time and cost) for improved trade—a paperless measure which is particularly important in promoting trade mitigating the COVID-19 inflicted restrictions. Private sector participants highlighted the concerns of significant delays of cargos at some BCPs (e.g., Konysbaeva) and hope to improve the border crossing through cooperation under the STKEC.

11. Participants also discussed some key sectors including **agriculture, tourism**, which are priority sectors identified in the road map for STKEC development. **Agriculture** production particularly agriculture value chain development holds great potential for the STKEC development, since the STKEC region is close to Fergana Valley—an area rich in agriculture in Central Asia. Agriculture products account for a large portion of Tajikistan's foreign trade, and Sugd oblast is a major region for agriculture/horticulture production. Also, agricultural products are imported during

off-season in the STKEC countries, such as apples from Poland and Belarus to Kazakhstan where prices are significantly more expensive during the harvest season. Thus, development of cold chain infrastructure and logistics facilities would benefit the sector. Participants from Uzbekistan however cautioned that while agricultural products are key export commodity, it only accounts for less than 7% of the total exports from Uzbekistan. Thus, to gain greater margin of agriculture exports, high value-added products which are water saving with high yields through technological innovation are most desired.

12. **Tourism** has suffered significantly due to the restrictions imposed by countries on cross-border movement of people to mitigate the COVID-19 pandemic. Nonetheless, Central Asia including the STKEC region remains an attractive tourism destination. Preparation for post-COVID-19 tourism recovery can start now, which includes simplifying procedures (including creating green channels for tourists), increasing tourism duration, and building/upgrading tourism facilities. Participants expressed interest in learning of good tourism promotion programs, and identified Georgia's tourism promotion as an interesting case study. By adopting open-sky policy, Tbilisi attracted two to three times more tourists than Tashkent. Uzbekistan and Georgia are working towards an agreement to develop 2-3 flights per week between Tashkent and Tbilisi. ICIC and TLC could attract business travelers who come to STKEC for procurement or business meetings. The concept of Meetings, Incentives, Conventions and Exhibitions (MICE) can be advocated as signature business tourism. As such, facilities such as hotels, convention centers and exhibition halls will form a key component to attract business travelers.

c. Government Commitment and Support

13. The ADB team thanked the participants for sharing ideas and guiding the two studies. It was highlighted that the two centers will not only benefit the STKEC countries, but also Central Asia and beyond giving the increasingly interlinked economic relations in the region. The STKEC will also be extended to the Kyrgyz Republic and the Almaty-Bishkek Economic Corridor, and the Kyrgyz Republic is already participating in some of the STKEC knowledge sharing activities. Country ownership and government commitment and support will be key to ensure smooth implementation of STKEC development activities and coordination of policy reforms among the three countries. Institutionalizing the STKEC framework will be a specific step for this purpose. Participants discussed and supported the formation of technical working groups (TWG) to guide the conduct of the two prefeasibility studies, including facilitating data and information collection for the studies. For this purpose, a first TWG on Transport Connectivity and Trade Facilitation—TWG-TCTF is proposed to be established. STKEC Steering committee can be formed later when the memorandum of understanding on the STKEC is signed by Kazakhstan, Uzbekistan, and Tajikistan.

III. Next Steps

14. Following the inception workshops and consultation meetings, the project team will conduct additional bilateral meetings with public and private stakeholders in Kazakhstan, Uzbekistan, and Tajikistan, to discuss in detail issues related to the two studies and seek guidance and support. Additional consultations and meetings will be conducted in virtual format in Q1 2022. The project team will submit the TA inception report in February or March 2022. Initial reports with preliminary findings on the two centers will be shared with the countries in Q2 2022 for review and feedback. Regional consultation meeting or first TWG-TCTF meeting will be held around mid-2022 to discuss the initial findings. A final draft report which incorporates comments and feedback from the three countries will be presented in Q3 or Q4 2022.

Appendix 1: Composition of the Consulting team

1. The consultant team consists of the following international and national experts:

Expert	Position
International	
a. Khong Kie Ee (SIN)	Regional Cooperation and Integration Specialist and Team Leader
b. Mohammad Athar (IND)	Engagement Partner and Economic Corridor Specialist
c. Manish Sharma (IND)	Trade and Logistics Specialist
d. Giorgi Tskhakaia (GEO)	Border Management and Trade Facilitation Specialist
e. Junaid Ahmed (PAK)	Trade Economist
f. Nino Chkheidze (GEO)	Transport Specialist
g. Shubhojeet Chakravarty (IND)	Finance and Investment Specialist
h. Ujjwal Singh (IND)	Manager, PwC (Support Staff)
i. Arsen Gogatadze (GEO)	Senior Associate, PwC (Support Staff)
National	
j. Arman Nurkin (KAZ)	Co Engagement Partner and CAREC Region Leader
k. Timur Yeginzhanov (KAZ)	Quality Control and Compliance Specialist
l. Nazym Janburshina (KAZ)	Senior Associate, PwC (Support Staff)
m. Myrza Sokurov (KAZ)	National Expert - Kazakhstan
n. Shokirov Siyovush (TAJ)	National Expert – Tajikistan
o. Ziyodullo Parpiev (UZB)	National Expert - Uzbekistan

2. The following national consultants directly engaged by ADB will provide support to the team:

Expert	Position
a. Sergey Solodovnik	Regional Cooperation and Integration Expert for Kazakhstan
b. Ahmad Rahmanov	Regional Cooperation and Integration Expert for Uzbekistan
c. Darya Parfyonova	Regional Cooperation and Integration Expert for Tajikistan

Appendix 2: Agenda of the Inception Workshop (in chronological order)

Virtual Consultation Meeting with Private Sector in Tajikistan Prefeasibility Study on “A Trade and Logistics Center in Sugd Oblast of Tajikistan”

15:00-17:00 pm (Manila time), 8 December 2021

Agenda

Moderator: Ms. Xinglan Hu, Principal Regional Cooperation Specialist, Central and West Asia Department, Asian Development Bank (ADB)

14:45-15:00	Signing up; video/audio connection checks
15:00-15:10	Welcome Remarks and introduction of the Consulting Firm Xinglan Hu, Principal Regional Cooperation Specialist ADB
15:10-15:35	Session 1: Overview of Prefeasibility Study on TLC Prefeasibility Study on TLC: Approaches and Methodologies, Scope of Work and Envisaged Outputs Max Ee, Regional Cooperation and Integration Specialist and Team Leader, PwC
15:35-16:50	Session 2: Key Issues and Perspectives from Private Sector Stakeholders in Tajikistan
15:50-16:00	Closing Session Wrap-up Max Ee, Regional Cooperation and Integration Specialist and Team Leader, PwC

**Virtual Inception Workshop for Kazakhstan
Prefeasibility Study on “International Center for Trade and Economic Cooperation
“Central Asia”**

14:00-16:00 pm (Manila time), 9 December 2021

Agenda

Moderator: Ms. Xinglan Hu, Principal Regional Cooperation Specialist, Central and West Asia Department, Asian Development Bank (ADB)

13:45-14:00	Signing up; video/audio connection checks
14:00-14:10	<p>Welcome Remarks Mr. Kairat Torebayev, Vice-Minister of Trade and Integration, Kazakhstan</p> <p>Opening Remarks Mr. Nariman Mannapbekov, Country Director, ADB Resident Mission in Kazakhstan</p>
14:10-14:40	<p>Session 1: Overview of Prefeasibility Study on ICIC</p> <p>Introduction of the Consulting Firm and Agenda Xinglan Hu, Principal Regional Cooperation Specialist, ADB (5 mins)</p> <p>Prefeasibility Study on ICIC: Approaches and Methodologies, Scope of Work and Envisaged Outputs Max Ee, Regional Cooperation and Integration Specialist and Team Leader, PwC (25 mins)</p>
14:40-15:50	<p>Session 2: Key Issues and Perspectives from Kazakhstan</p> <p>Ms. Gulzhan Arginbayeva, Adviser to the Minister of Trade and Integration</p> <p>Perspectives from Akimat of Shymkent city Perspectives from Akimat of Turkestan oblast Perspectives from the private sector</p>
15:50-16:00	<p>Closing Session</p> <p>Wrap-up Xinglan Hu, Principal Regional Cooperation Specialist, ADB</p> <p>Closing Remarks Ms. Gulzhan Arginbayeva, Adviser to the Minister of Trade and Integration (TBC)</p>

Virtual Consultation Meeting with Private Sector in Uzbekistan
Prefeasibility Study on “International Center for Trade and Economic Cooperation
“Central Asia”

15:00-17:00 pm (Manila time), 14 December 2021

Agenda

Moderator: Ms. Xinglan Hu, Principal Regional Cooperation Specialist, Central and West Asia
Department, Asian Development Bank (ADB)

14:45-15:00	Signing up; video/audio connection checks
15:00-15:10	Welcome Remarks and introduction of the Consulting Firm Xinglan Hu, Principal Regional Cooperation Specialist ADB
15:10-15:35	Session 1: Overview of Prefeasibility Study on ICIC Prefeasibility Study on ICIC: Approaches and Methodologies, Scope of Work and Envisaged Outputs Max Ee, Regional Cooperation and Integration Specialist and Team Leader, PwC
15:35-16:50	Session 2: Key Issues and Perspectives from Private Sector Stakeholders in Uzbekistan
15:50-16:00	Closing Session Wrap-up Max Ee, Regional Cooperation and Integration Specialist and Team Leader, PwC

Virtual Inception Workshop for Uzbekistan
Prefeasibility Study on International Center for Industrial Cooperation (ICIC)
15:00-17:00 pm (Manila time), 15 December 2021

Agenda

Moderator: Ms. Xinglan Hu, Principal Regional Cooperation Specialist, Central and West Asia Department, Asian Development Bank (ADB)

14:45-15:00	Signing up; video/audio connection checks
15:00-15:10	<p>Welcome Remarks Mr. Abdulla Khashimov, Head of Department for Development of Transport Corridors and CAREC Transport Sector Focal Point, Ministry for Investments and Foreign Trade, Uzbekistan</p> <p>Opening Remarks Mr. Enrico Pinali, Deputy Country Director, ADB Resident Mission in Uzbekistan</p>
15:10-15:40	<p>Session 1: Overview of Prefeasibility Study on ICIC</p> <p>Introduction of the Consulting Firm and Agenda Xinglan Hu, Principal Regional Cooperation Specialist, ADB (5 mins)</p> <p>Prefeasibility Study on ICIC: Approaches and Methodologies, Scope of Work and Envisaged Outputs Max Ee, Regional Cooperation and Integration Specialist and Team Leader, PwC (25 mins)</p>
15:40-16:50	<p>Session 2: Key Issues and Perspectives from Uzbekistan</p> <p>Perspectives from Central Government Mr. Abdulla Khashimov, Head of Department for Development of Transport Corridors and CAREC Transport Sector Focal Point, Ministry for Investments and Foreign Trade, Uzbekistan</p> <p>Perspectives from Tashkent Oblast Administration Perspectives from Tashkent City Administration</p>
16:50-17:00	<p>Closing Session</p> <p>Wrap-up Xinglan Hu, Principal Regional Cooperation Specialist, ADB</p> <p>Closing Remarks Mr. Abdulla Khashimov, Head of Department for Development of Transport Corridors and CAREC Transport Sector Focal Point, Ministry for Investments and Foreign Trade, Uzbekistan</p>

**Virtual Inception Workshop for Tajikistan on
Prefeasibility Study on “A Trade and Logistics Center in Sugd Oblast of Tajikistan”**
15:00-17:00 pm (Manila time), 16 December 2021

Agenda

Moderator: Ms. Xinglan Hu, Principal Regional Cooperation Specialist, Central and West Asia
Department, Asian Development Bank (ADB)

14:45-15:00	Signing up; video/audio connection checks
15:00-15:10	Welcome Remarks Mr. Abdurahmon Abdurahmonzoda, Deputy Minister, Ministry of Economic Development and Trade, Tajikistan Opening Remarks Ms. Shanny Campbell, Country Director, ADB Resident Mission in Tajikistan
15:10-15:40	Session 1: Overview of Prefeasibility Study on TLC Introduction of the Consulting Firm and Agenda Xinglan Hu, Principal Regional Cooperation Specialist, ADB (5 mins) Prefeasibility Study on TLC: Approaches and Methodologies, Scope of Work and Envisaged Outputs Max Ee, Regional Cooperation and Integration Specialist and Team Leader, PwC (25 mins)
15:40-16:50	Session 2: Key Issues and Perspectives from Tajikistan Perspectives from Central Government Mr. Abdurahmon Abdurahmonzoda, Deputy Minister, Ministry of Economic Development and Trade, Tajikistan Perspectives from Sugd Oblast Administration Mr. Anvar Yakubi, Deputy Chairman Sugd Oblast Perspectives from Khujand City Administration Mr. Azimjon Karimov, Head of Investment and State Property Management Sector of Khujand
16:50-17:00	Closing Session Wrap-up Xinglan Hu, Principal Regional Cooperation Specialist, ADB Closing Remarks Mr. Abdurahmon Abdurahmonzoda, Deputy Minister, Ministry of Economic Development and Trade, Tajikistan

Appendix 3: List of Participants

Virtual Inception Workshop for Tajikistan
Prefeasibility Study on “A Trade and Logistics Center in Sugd Oblast of Tajikistan”
15:00-17:00 pm (Manila time), 8 December 2021

List of Participants from Private Sector in Tajikistan

Chamber of Commerce and Industry

1. Ms. Manzura Rustamova, Deputy Director

Association of International Automobile Carriers of the Republic of Tajikistan (ABBAT)

2. Mr. Makhmadali Shokirov, President
3. Mr. Boimurod Eshonov, Vice President

Association of Forwarders of Tajikistan (AFT)

4. Mr. Kakharov Adbuali, President

and Logistics Partnership (TLP)

5. Ms. Larisa Kislyakova, Chairwoman

Sughd Free Economic Zone

6. Mr. Kamoliddinzoda Ilyosiddin, Head of Administration

CJSC Khujand Logistic Center

7. Mr. Nasruddinov Kimatullo, Logistics Director

**Virtual Inception Workshop for Kazakhstan
Prefeasibility Study on “International Center for Trade and Economic Cooperation
“Central Asia”**

14:00-16:00 pm (Manila time), 9 December 2021

List of participants from Kazakhstan

Ministry of Trade and Integration

1. Mr. Kairat Torebayev, Vice Minister, Ministry of Trade and Integration
2. Ms. Gulzhan Arginbayeva, Adviser to the Minister of Trade and Integration
3. Mr. Omirbek Bashtay, Director, Department of Export Promotion
4. Mr. Berik Akhmetov, Chief Expert, Department of Export Promotion

Ministry of Industry and Infrastructural Development

5. Mr. Azamat Kozhanov, Head of Transport Logistics Development Division, Department of Transport Policy and Infrastructure

State Revenue Committee of the Ministry of Finance

6. Mr. Dmitry Le, Deputy head, Division of Classification and Place of Origin, Methodology Department
7. Mr. Omir Abydykalykov, Chief Expert, Division of Customs Procedures Administration and Clearance, Control Department
8. Mr. Serikbol Zholdasbaev, Expert, Division of Non-Trade Turnover, Department of Individuals Administration and Tax Regimes

Border Service of the National Security Committee

9. Mr. Mundash Mullashev, Deputy Head, Border Control Department
10. Mr. Nurzhan Ernazarov, Senior Consultant, Border Control Department

Akimat of Turkestan oblast

11. Mr. Kanat Sydykov, Head, E-Commerce and Services Development Department
12. Mr. Abay Shengelbayev, Head, Division of Monitoring for Socially Significant Food Products
13. Ms. Marzhan Urazgeldieva, Chief Expert, Department of Trade

Akimat of Shymkent City

14. Mr. Erlan Kydyrov, Head, Department of Tourism and External Relations
15. Mr. Timur Derbis, Deputy Head, Department of Entrepreneurship and Industrial and Innovative Development
16. Mr. Erbolat Ospanov, Head, Division of External Relations, Department of Tourism and External Relations

National Chamber of Entrepreneurs “Atameken”

17. Ms. Zhadyra Rakhimbaeva, Head, Department of Multilateral Cooperation

JSC Center for Trade Policy Development «QazTrade»

18. Ms. Gulmira Akhmettaeva, Deputy General Director
19. Mr. Nurlan Kulbatyrov, Deputy General Director
20. Mr. Marat Adyrbaev, Director, Department of Internal Trade

JSC International Center for Border Cooperation “Khorgos”

21. Mr. Dauren Iskakov, Director, Department of investment and strategic development;
22. Mr. Arsen Burkhandinov, Director, Department of Special Economic Zones

Virtual Inception Workshop for Uzbekistan
Prefeasibility Study on “International Center for Industrial Cooperation”
15:00-17:00 pm (Manila time), 14 December 2021

List of Participants from Private Sector in Uzbekistan

International Road Carriers of Uzbekistan (AIRCUZ)

1. Mr. Dmitriy Chubenko, Head of Department of Claims and IA

Association of Customs Brokers

2. Mr. Ayrapetyants Arsen Olegovich, Chariman
3. Mr. Khusnullin Oskar Marsovich, Deputy Chairman
4. Mr. Khalilov Enver Farikhovich, Deputy Chairman

Chamber of Commerce of Tashkent Region

5. Mr. Oroqov Zukhriddin

Chamber of Commerce of Tashkent City

6. Ms. Tatyana Ogay

Association of private tourism agencies (APTA)

7. Ms. Gulchekhra Isroilova

Virtual Inception Workshop for Uzbekistan
Prefeasibility Study on “International Center for Industrial Cooperation”
15:00-17:00 pm (Manila time), 15 December 2021

List of Participants from Public Sector in Uzbekistan

Ministry of Investment and Foreign Trade

- 23. Mr. Abdulla Khashimov, Head of Department for Development of Transport Corridor, and CAREC Transport Sector Focal Point
- 24. Mr. Mirpulat Mirnasirov, Chief Specialist
- 25. Mrs. Dilnoza Bakaeva, Chief Specialist of Department of Cooperation with International Financial Institutions

Ministry of Transport

- 26. Mr. Bekzod Khalmatov, Head of Department of International Cooperation
- 27. Mr. Sherzod Ata-Mirzaev, Deputy Head of Department for Development of Transport Corridors, Logistics and Transit
- 28. Mr. Mirazimbek Khamidov, Chief Specialist of Department for Development of Transport Corridors, Logistics and Transit

Ministry of Tourism and Sports

- 29. Mr. Shukhrat Isakulov, Advisor to Director of “Silk Road Office (UNWTO)”

State Customs Committee

- 30. Mr. Elyor Khakimov, Chief Inspector of Organizational-control Department
- 31. Mr. Jamshid Khatamov, Head of Department for Development of Digital Customs and Simplification of Customs Procedures
- 32. Mr. Odil Mamajonov, Chief of Department of International Cooperation
- 33. Mr. Zafar Alimkulov, Senior Inspector of Department of International Cooperation

Tashkent Region

- 34. Mr. Nurbek Radjabov, Deputy Chief of Department of Investment
- 35. Mr. Umid Ubaydullayev, Head of Department of International Relations

Tashkent City

- 36. Mr. Anvar Djuraev, Chief of Department of Transportation
- 37. Mr. Sanjar Tadjiev, Deputy Chief of Department of Tourism and Soprt
- 38. Mr. Bakhtiyor Abidov, First Deputy Chief of Department of Investment and Foreign Trade
- 39. Mr. Gani Ismoilkhodjayev, First Deputy of Department of Economic Development and Reduction of Poverty

Chamber of Commerce and Industry

- 40. Mr. Sardor Azamov, Senior Specialist of Department of Support for Export

Virtual Inception Workshop for Tajikistan
Prefeasibility Study on “A Trade and Logistics Center in Sugd Oblast of Tajikistan ”
15:00-17:00 pm (Manila time), 16 December 2021

List of Participants from Public Sector in Tajikistan

Ministry of Economic Development and Trade

1. Mr. Abdurahmon Abdurahmonzoda, Deputy Minister
2. Mr. Abdullo Ziyoyiyon, Head of Main Department of Trade Policy and Consumer Market
3. Mr. Shukuhiddin Abrori, Head of Industry and Infrastructure Department, Main Department of the Development of the Real Sectors of Economy.

Ministry of Transport

4. Mr. Rahmiddin Salomzoda, Director of State Institution " Road Transport and Logistics Service "
5. Mr. Alexander Shkurenko, Chief Specialist of Land Transport Division
6. Mr. Khurshed Kabirov, Deputy Director of State Institution "Road Transport and Logistics Service"

Ministry of Industry and New Technologies

7. Mr. Rahmonov M.S., Deputy Head of the New Technologies Department
8. Mr. Giyosov B.A., Chief specialist of the construction materials industry department
9. Mr. Sangakov E., Chief specialist of the food industry department

Sugd oblast Administration

10. Mr. Anvar Yakubi, Deputy Chairman Sugd Oblast
11. Mr. Sharifjon Akhmedov, Head of Department for Investment and State Property Management of the Sugd Oblast Administration

Khujand city Administration

12. Mr. Azimjon Karimov, Head of Investment and State Property Management Sector of Khujand
13. Mr. Muzaffar Rakhimkhojaev, Director of the State Communal Enterprise "Public Transport of Khujand"

Customs Service

14. Mr. Barakatullo Haydarov, Head of Unit, Department of International Cooperation
15. Mr. Ahmadjon Boboev, First Deputy Head, Regional customs department in Sugd oblast
16. Mr. Parviz Latipov, Consultant for the Border Services Improvement Project (CAREC)

List of Participants from ADB

1. Mr. Alain Borghijs, OIC, CWRC
2. Mr. Nariman Mannapbekov, Country Director, KARM
3. Ms. Shanny Campbell, Country Director, TJRM
4. Mr. Enrico Pinali, Deputy Country Director, URM
5. Saad Paracha, CAREC Unit Head, CWRC
6. Ms. Xinglan Hu, Principal Regional Cooperation Specialist, CWRC
7. Ms. Zulfia Karimova, Principal Regional Cooperation Specialist, EAPF
8. Mr. Oleg Samukhin, Senior Transport Specialist, CWTC
9. Ms. Dorothea Lazaro, Regional Cooperation Specialist, EAPF
10. Mr. John Therry Georget, Transport Specialist, CWTC
11. Mr. Begzod M. Djalilov, Senior Economics Officer, URM
12. Mr. Muhammadi Boboev, Senior Economics Officer, TJRM
13. Ms. Irene de Roma, Senior Programs Officer, CWRC
14. Mr. Genadiy Rau, Economics Officer, KARM
15. Mr. Eliot John Avena, Knowledge Management Coordinator, CWRC
16. Ms. Maria Cecilia Sison, Operations Assistant, CWRC
17. Mr. Bahodir Ganiev, ADB Resource Person (UZB-based)
18. Mr. Diyar Tassym, CAREC NFP Advisor for KAZ
19. Mr. Nadir Safaev, CAREC NFP Advisor for UZB
20. Mr. Rustam Aminjanov, CAREC NFP Advisor for TAJ
21. Ms. Guldana Sadyrova, Senior CAREC RCC for KAZ
22. Ms. Aziza Tukhtabaeva, CAREC RCC for TAJ
23. Mr. Sergey Solodovnik, ADB Consultant (KAZ-based)
24. Ms. Darya Parfyonova, ADB Consultant (TAJ-based)
25. Mr. Akhmed Rahmanov, ADB consultant (UZB-based)
26. Ms. Jennifer Lapis, ADB Consultant (HQ-based)
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