

## **MEMORANDUM OF AGREEMENT**

### **CAREC Federation of Carrier and Forwarder Association**

#### **I. Introduction**

1. This Memorandum of Agreement (MOA) is entered into by associations that represent road carriers, freight forwarders and logistics companies in the Central Asia Regional Economic Cooperation (CAREC) member countries who hereby agree to establish the **CAREC Federation of Carrier and Forwarder Associations (CFCFA)**.

2. The founding members of CFCFA are:

- Association of Afghanistan Freight Forwarders Companies (AAFFCO)
- Azerbaijan International Road Carriers Association (ABADA)
- Kazakhstan Freight Forwarders Association (FFA)
- Kyrgyz Association of Road Carriers (ASMAP)
- Kyrgyz Freight Operators Association (FOA)
- National Road Transport Association of Mongolia (NARTAM)
- Mongolia National Chamber of Commerce and Industry (MNCCI)
- China International Freight Forwarders Association (CIFA)
- Inner Mongolia Autonomous Region Logistics Association (IMARLA)
- Xinjiang Uygur Autonomous Region Freight Forwarders Association
- Association of International Automobile Carriers of Tajikistan (ABBAT)
- Association of International Road Carriers of Uzbekistan (AIRCUZ)
- Business Logistics Development Association of Uzbekistan (ADBL)

#### **II. Background**

3. Central Asia is a historical land bridge between East Asia and Europe, as well as South Asia and the Russian Federation. The CAREC member countries have the potential to become important transit countries connecting East/South Asia and Europe. In addition, the CAREC member countries can improve their economies by facilitating trade and transport within the region and with its neighbors. However, there are challenges that must be overcome to realize these potentials. The challenges include:

- Lack of adequate cooperation mechanisms to consider private sector's interests in regional trade facilitation efforts;
- Inadequate cross-border and transit policies, procedures and infrastructure;
- Insufficient adequately trained transport and logistics professionals

#### **III. Purpose and Objectives**

4. CFCFA is a regional coalition of trade, transport and logistics associations, with common interest in trade and transport development. CFCFA provides a unified platform for trade,

transport and logistics associations to work with the governments of CAREC member countries in trade and transport facilitation.

5. The objectives of CFCFA include:

**Contributing a private sector perspective to CAREC transport and trade facilitation efforts**

- (i) Strengthen cooperation between carrier and forwarder associations in promoting trade & transport facilitation in the CAREC region;
- (ii) Serve as the CAREC region-wide platform in raising awareness on regional transport & logistics issues;
- (iii) Cooperate with each other in collecting high quality data for the CAREC Corridor Performance & Monitoring Program (CPMM)

**Supporting relevant government agencies in improving transport and trade facilitation policies and infrastructure**

- (iv) Work with CAREC governments to improve regional trade and transport efficiencies as well as to identify and remove barriers
- (v) Assist the government of CAREC countries in formulating regional transport & logistic strategies
- (vi) Support CAREC member countries in implementing regional transport & logistic projects

**Enhancing professionalism within road carrier and freight forwarder industries**

- (vii) Ensure proper and effective adoption of international best practices in transport and logistics
- (viii) Raise the level of professionalism, efficiency and performance standard of CAREC road carriers, freight forwarders and logistics companies

#### **IV. Responsibility of Parties**

6. By entering into this agreement, the Parties agree that they will fully support the objectives of CFCFA, and work diligently towards achieving them.

7. The Parties also agree that they will develop sustainable revenue sources to fund the activities of CFCFA.

#### **V. Constitution and Rules of Procedure, and Structure**

8. The Parties shall work together to ratify a "Constitution and Rules of Procedure" for CFCFA within 45 days from the date of signing of this MOA.

Each member association will assign a staff as the focal point in dealing with matters related to CFCFA. There will be one Co-Chair and one Vice Chair representing road carrier association members and one Co-Chair and one Vice Chair representing freight forwarder/logistics association members. Each Co-Chair will serve for a term of one year.

9. After departure of the Co-Chair at the end of the one year term, the incumbent Vice Chair will automatically assume the Co-Chair position for the following year and leaving the Vice Chair position open for election.

Signed on 12 October 2009, Seoul, Republic of Korea.



Mr. Ghulam Avas Ayen,  
Chief Executive Officer  
Association of Afghanistan Freight Forwarders Companies



Mr. Tofik Mamed Nurullayev,  
President  
Azerbaijan International Road Carriers Association

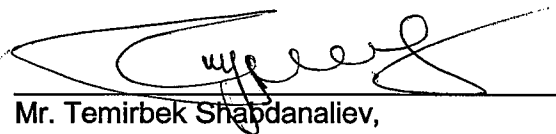


Mr. Segal Ilya Pavlovich  
Executive Director  
Kazakhstan Freight Forwarders Association


*Казхстанская Ассоциация Перевозчиков и Собственников Операторов вагонов (контейнеров)*



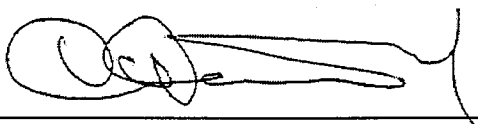
Mr. Faizulla Halmurzaev  
Secretary General, Kyrgyz Association of Road Carriers



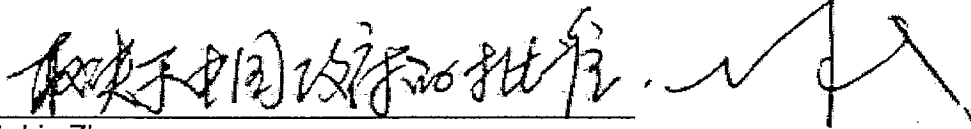
Mr. Temirbek Shabdanaliev,  
Chairman  
Kyrgyz Freight Operators Association



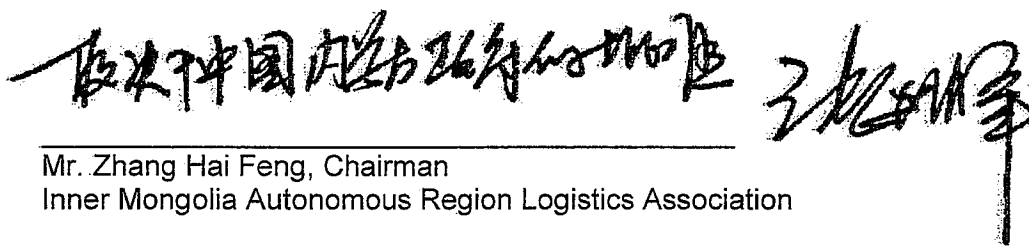
Mr. Tsenden-Ish Togtmol  
General Secretary  
National Road Transport Association of Mongolia



Mr. Sambuu Demberel  
Chairman and CEO  
Mongolia National Chamber of Commerce and Industry



Capt. Lin Zhong  
Deputy Secretary-General  
China International Freight Forwarders Association

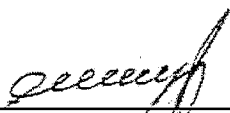


Mr. Zhang Hai Feng, Chairman  
Inner Mongolia Autonomous Region Logistics Association

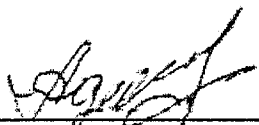


Mr. Ge Ju  
Deputy Secretary General  
Xinjiang Uygur Autonomous Region Freight Forwarders Association

Association of International Automobile Carriers of Tajikistan



Mr. Kakhramon Sydiknazarov  
President  
Association of International Road Carriers of Uzbekistan



Mr. Akram Mukhidov  
Chairman  
Business Logistics Development Association of Uzbekistan