# Updates on Project Implementations of Regional Improvement of Border Services (RIBS) By Fayaz Rasool Maken Chief Customs, FBR Pakistan (19-09-2017)

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- Felicitations to Organizers and the Asian Development Bank (ADB) Team to arrange the Customs Cooperation Committee meeting in Dushanbe
- The said meeting as a milestone towards analysing/evaluating steps taken so far in regional improvement of border services (RIBS)
- Tremendous importance of this meeting in the overall Project Life Cycle (PLC) to implement CAREC Transport and Trade Facilitation Strategy 2020



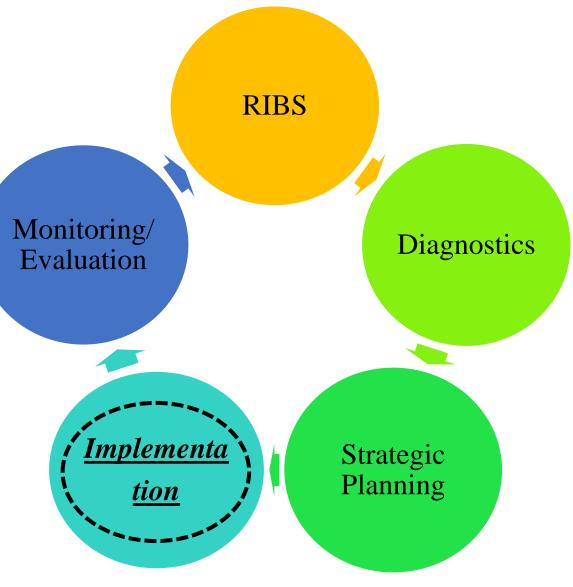
#### **Sequence of Presentation**

- Updates on Regional Improvement of Border Services (RIBS) in Pakistan in light of <u>Five Ws<sup>1</sup></u>
  - Current situation/stage of RIBS in Pakistan (What)
  - Geo-Strategic Position of Pakistan and Spectrum of RIBS and (Where)
  - Stakeholders involved in RIBS (Who)
  - Time horizons for RIBS in Pakistan (When)
  - Obstacles/Issues involved in light of Political, Economic, Socio-cultural, Technological, Environmental, Legal (PESTEL) Framework (**Why**)
- ✤ Achievements made so far and future/concrete initiatives (How)

Source<sup>1</sup>: Simon Burtonshaw-Gunn, The Essential Management Toolbox, 2009, p. 55

## **Current position/situation of RIBS in Pakistan (What)**

- Regional improvement of border services in light of empirical concepts and internationally best practices of integrated border management, coordinated border management, collaborative border management, One-Stop Shop, and (Electronic) Single Windows.
  - Stage of RIBS in Pakistan in view of Diagnostic Test already conducted (*What* is the current situation)



#### **Geo-Strategic Position of Pakistan and Spectrum of RIBS (Where)**

- Pakistan lies at the hub of <u>Central Asia, Middle East, and South Asia</u> providing the most economical strategic link amongst these regions<sup>1</sup>
- Improving regional connectivity through trade corridors and modernized infrastructure as an important component of Pakistan's **Vision 2025**<sup>2</sup>
- Substantial growth in trade volumes of Pakistan under CPEC<sup>3</sup>
- RIBS at <u>Torkham</u>, <u>Chaman</u>, <u>Wahga</u>, and <u>Sost</u>

**Source<sup>1</sup>:** Masood and Farooq (2016), Pakistan's potential as a transit trade corridor and transportation challenges **Source<sup>2</sup> :** Asian Development Bank (2016). **Source<sup>3</sup> :** The Economic Survey of Pakistan (2016-17)

# **Stakeholders involved in RIBS (Who)**

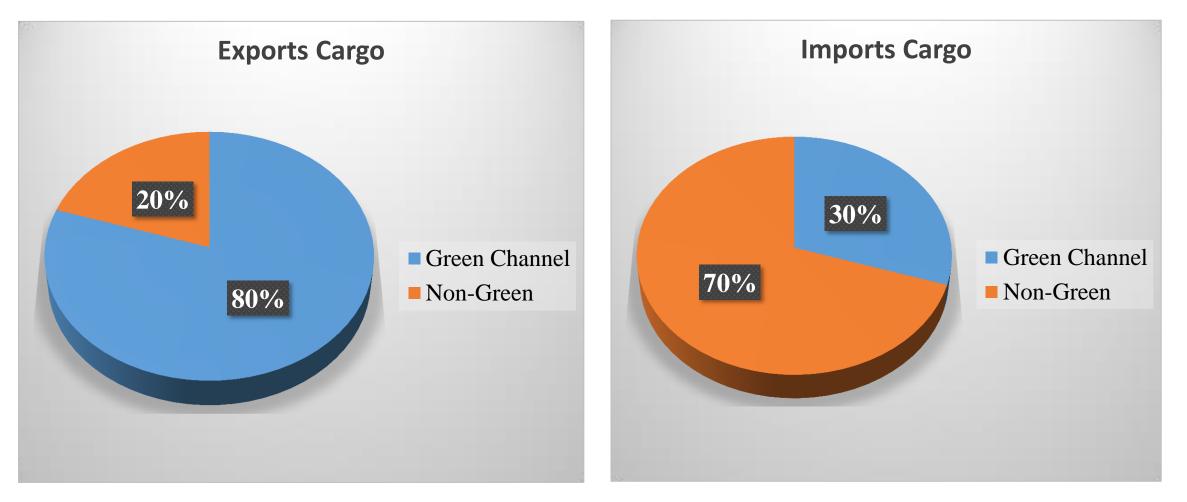
- Local and regional populace
- Partnering countries
- Sponsoring international organization, i.e. Asian Development Bank (ADB)
- The Government of Pakistan
  - Pakistan Customs, Federal Board of Revenue
  - Ministry of Finance; Ministry of Interior; Ministry of Commerce; Other Regulatory Authorities
- Private Stakeholders: Importers/Exporters and Chambers of Commerce
- All projects/sub-projects are to be completed by or before 2020 in view of CAREC Transport and Trade Facilitation Strategy 2020 (**When**)

# **Obstacles/Issues involved in light of PESTEL Framework (Why)**

- Relatively volatile **<u>Political</u>** & law and order situation at the bordering stations
- Dire need for **Economic** uplifting of the subject areas
- Need for closely engaging all stakeholders in view of their **Socio-Cultural** sensitivities
- Familiarizing the local populace with <u>Technological</u> advancements and use of information technology
- Lack of adherence to **Triple Bottom Line (Golden Triangle)**, i.e. Economic, Social, and **Environmental** Sustainability, could jeopardize both operational and strategic objectives
- Failure to harmonize national <u>Legal</u> structure with provisions/principles of RKC & ATF and other conventions/agreements of WTO/WCO could be a big stumbling block.

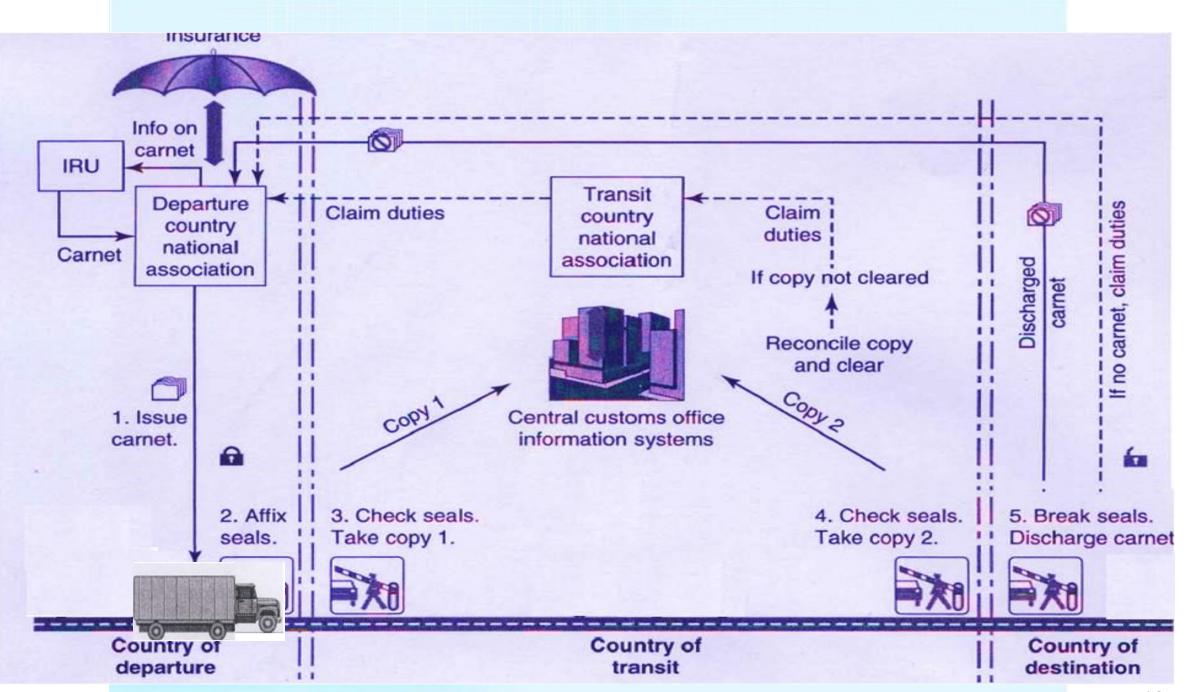
#### Achievements made so far and future/concrete initiatives while pursuing a Strategic Approach (How)

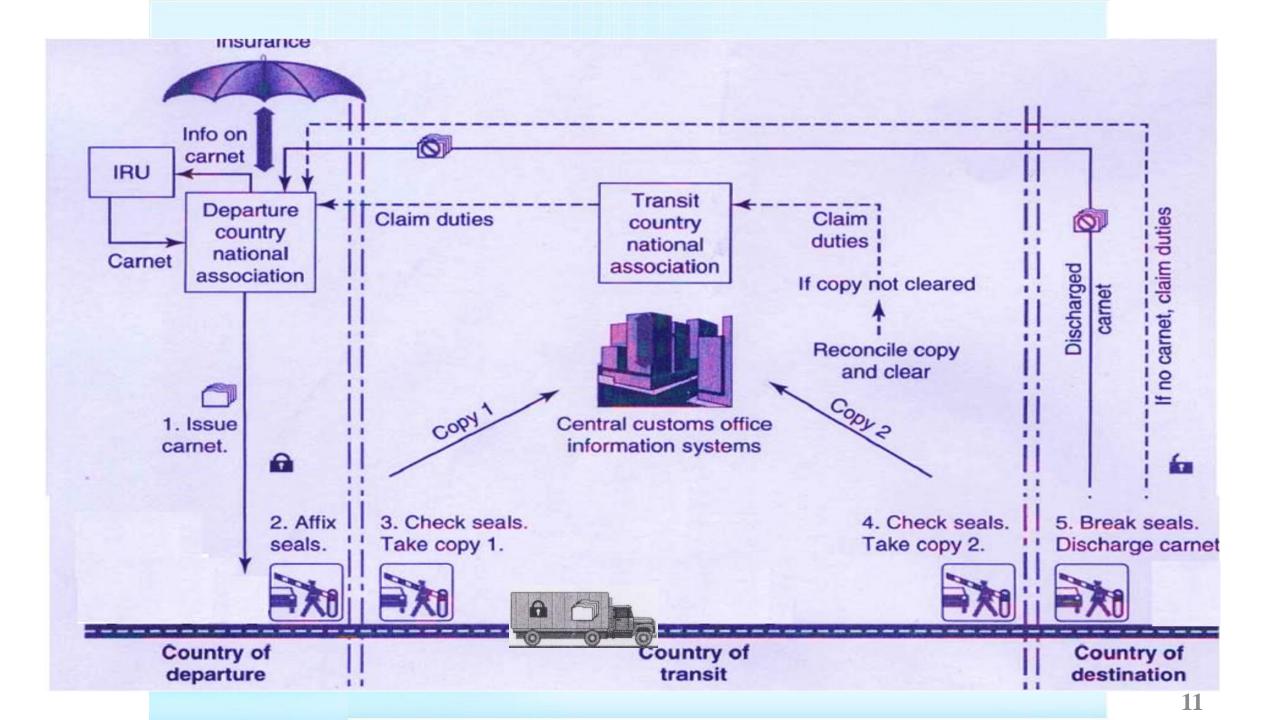
Green Channel Transit in Pakistan

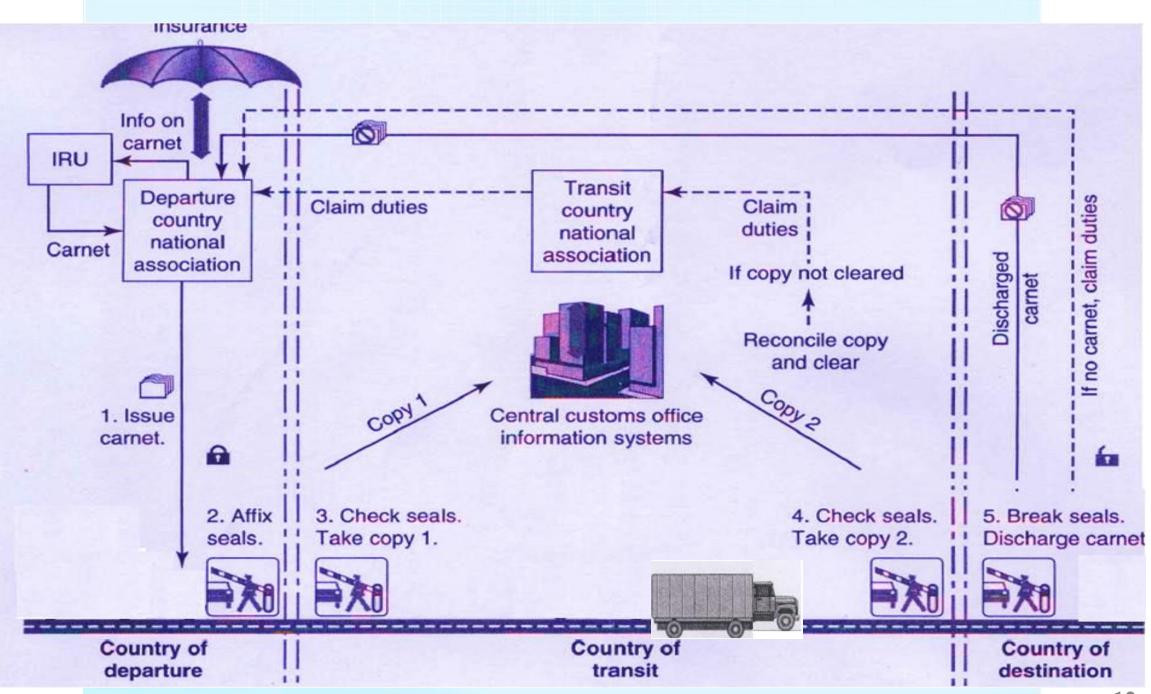


#### Introduction and Operationalization of TIR System

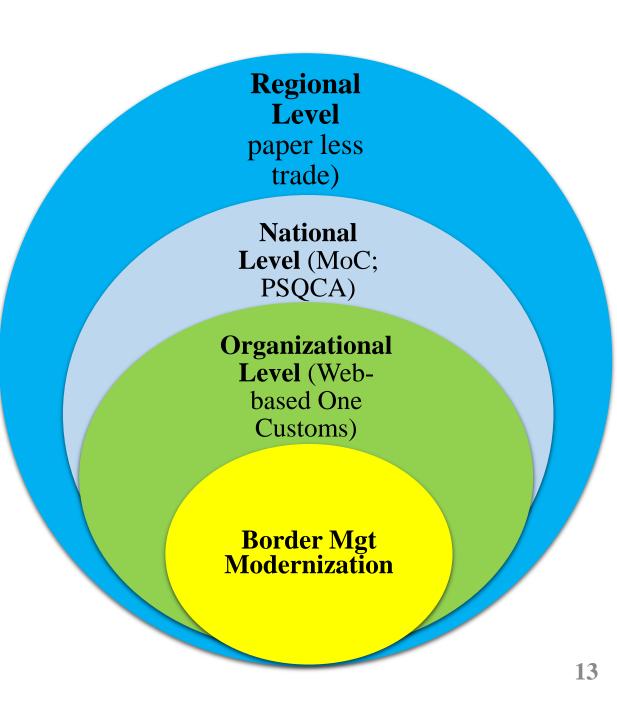
- (TIR convention, 1975) based on the UN Customs Convention on the International Transport of goods under cover of TIR Carnets (1960)
- Features of TIR:
  - Secure vehicles.
  - International guarantee valid throughout the journey.
  - National association of transport operations.
  - TIR Carnets.
  - International and mutual recognition of customs control measures.







- Initiation/Implementation of National Electronic Single Window (NSW) Project in order to ensure sustainable customs border management reforms
- Pakistan Customs as a lead agency for NSW
- NSW as a prelude to Regional Single Window having the capability to cater to all neighbouring (including CAREC) countries

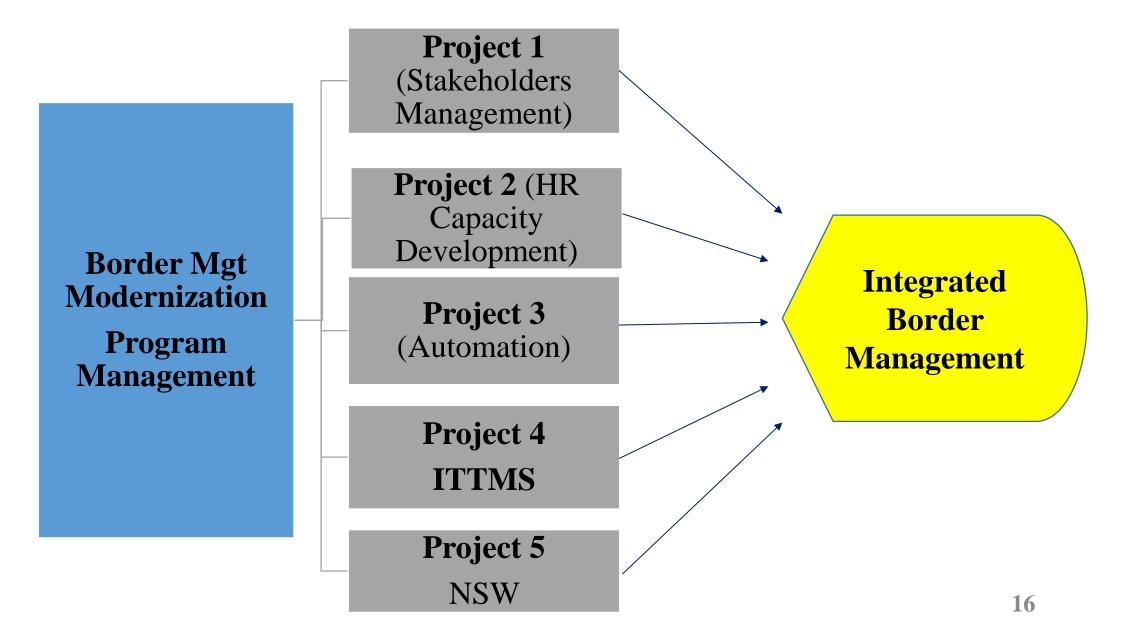


# **Integrated Transit Trade Management System (ITTMS)**

- Re-modeling of existing support structure into ITTMS designed to have:
  - Electronic Entry/Exit
  - Digitalized Tracking / foot-printing of cargo movement
  - Rapid Reaction in the event of diversion from assigned track
  - Least or No human interface/interruption
  - Trained and skilled workforce
  - Technologically advanced equipment
  - Electronic Data Interchange (EDI) with Afghanistan and other regional economies

- Automation (under Web-Based One Customs System) of bordering stations including Chaman, Taftan and Sost bordering Afghanistan, Iran and China
- Simplification of Transport Operators Licensing
- Electronic Data Exchange (EDE) with China Customs
- Compatibility test successfully carried out for data exchange between Pakistan and China Customs using the MQ Server and Enterprise Service Bus (ESB) and Integration testing with China Customs started recently
- Arrangements finalized by Pakistan for joining/sharing the Green Corridor with China, Kazakhstan and Kirghizstan and Tajikistan
- Electronic Data Exchange (EDE) with Afghan Customs
- Customs-to-Customs Bilateral Agreement on Mutual Administrative Assistance between the Customs Department of the Islamic Republic of Afghanistan and the Customs Department of Islamic Republic of Pakistan

#### **Due Use of Project Management Methodologies and Phased Approach**





# Thanks