



# 1st MEETING OF THE RAILWAY WORKING GROUP (RWG) UNDER THE TRANSPORT SECTOR COORDINATING COMMITTEE (TSCC) OF THE CENTRAL ASIA REGIONAL ECONOMIC COOPERATION PROGRAM (CAREC)

24-26 November 2015 Tokyo, Japan

#### **Background and Objectives**

Following decisions at the 14th CAREC TSCC meeting in April 2015, the RWG has been formed in order to guide the development of a CAREC railway strategy, which will contain immediate and midterm actions to steer the development of railways in the CAREC region.

The first meeting of the RWG will aim to (i) share the main issues facing railways in the CAREC region, (ii) review progress toward development of the CAREC railway strategy and (iii) agree on priority actions moving forward for the full development of the strategy.

The meeting is co-organized and sponsored by the Asian Development Bank Institute (ADBI), and the Asian Development Bank (ADB). It is supported by the Ministry of Land, Infrastructure, Transport and Tourism of Japan (MLIT), Japan International Cooperation Agency (JICA), the International Union of Railways (UIC), the Organisation for Cooperation in Railways (OSJD), East Japan Railway Company (JR East) and Japan Freight Railway Company (JRF).

Participants will also learn from the Japanese experience in railway reform and practical solutions developed by Japanese railway operators to reverse declining rail market shares. Moreover, given that Japan is the potential starting point of freight transport to CAREC region via rail, the participants will have opportunities to understand the potential market needs.

# Agenda

### **24 November 2015**

Venue: ADBI Conference Room (8 floor of Kasumigaseki Building)

800	Participants to leave the hotel, guided by ADB/ADBI staff
0830–0900 0900–0920	Registration Welcome remarks
	Mr. Tomomi Tamaki, Representative, Japanese Representative Office, ADB
	Mr. Takuro Furui, Director for Intellectual Property, International Policy and Project Division, Railway Bureau of the Ministry of Land, Infrastructure, Transport and Tourism of Japan
	Mr. Akihito Nagata, Director, Central Asia and the Caucasus Division, East and Central Asia and the Caucasus Department, Japan International Cooperation Agency
	Dr. Bokhwan Yu, Deputy Dean, ADBI
0920–0930	Introduction to objectives and agenda of the RWG
	Ms. Xiaohong Yang, Director, Transport and Communication Division, Central and West Asia Department (CWRD), ADB
0930-1020	Country perspectives on the CAREC Railway Strategy
	Moderator: Ms. Xiaohong Yang, Director, CWRD, ADB Co-Moderator: Mr. Babar Badat, Chairman, Advisory Body International Affairs, International Federation of Freight Forwarders Association (FIATA)
1020-1030	Prior to the RWG meeting, participants was requested to prepare a 5 min presentation against the question of "What are the best practices in your country on (i) user-oriented rail operation, (ii) enhancing interoperability, (iii) creating effective rail corridors or (iv) transferring technologies?" The presentations will be followed by discussion.  Coffee break
1030-1140	Country perspectives on the CAREC Railway Strategy (Cont.)
1140-1200	Overview of Draft CAREC Railway Strategy Presenter: Mr. Takeshi Fukayama, Transport Specialist, CWRD, ADB
	Prior to the RWG meeting, participants received a draft "CAREC Railways 2030." The presenter will introduce the content of the draft and seek inputs from RWG members for feedback.
1200-1210	Group photo
1210–1330	Lunch (at ADBI Conference Room)

#### **Building Blocks for the Strategy**

Moderator: Ms. Xiaohong Yang, Director, CWRD, ADB

Co-Moderator: Mr. Juan Gaviria, Practice Manager for Europe and Central Asia

in Global Transport and ICT Prectice, World Bank

1330–1430 Topic 1: Toward enhanced interoperability

Presenter: Mr. Vytautas Kinderis, Coordinator, Standardisation & East/West Relations, International Union of Railways (UIC)

Enhancing the interoperability of cross-border railway networks has been a major issue in Europe. Interoperability should be considered both from a technical and service point of view. How can CAREC railways further enhance interoperability in the region?

1430-1530 Topic 2: Creating effective railway corridors- connecting Asia and Europe

Presenter: Mr. Zurab Kozmava, Expert of the OSJD Commission for Transport Policy and Strategy Department, Organisation for Cooperation in Railways (OSJD)

OSJD has introduced a plan for railway corridors connecting Asia and Europe. CAREC countries are located in the middle of these corridors. What will be the strategic position of CAREC railways in railway corridors connecting Asia and Europe?

1530-1545 *Coffee break* 

1800

1545-1645 Topic 3: Transfer of technical knowledge in railways

Presenter: Ms. Yukiko Kimishima, International Relations Manager, International Department, East Japan Railway Company (JR East)

Inter-generational technical knowledge transfer is one of the crucial issues in Japanese railways. For CAREC railways, it is important to obtain the technical knowledge from the outside and to transfer it within the rail organization. What are effective ways of transferring technical knowledge in railway organizations?

1645–1700 Wrap-up of the first day session

Cocktail reception hosted by ADBI (at Tokai Club: 35 th floor of Kasumigaseki Building)

Venue: Tokai Club (35th floor of Kasumigaseki Building)

#### 0900–0950 Toward a user-oriented railway

Moderator: Mr. Babar Badat, Chairman, Advisory Body International Affairs,

FIATA

Co- Moderator: Mr. Samukhin Oleg, Transport Specialist, CWRD, ADB

Presenter: Mr. Koji Nishimura, General Manager of Overseas Business Office,

Japan Freight Railway Company (JR Freight)

JR Freight is the state-owned railway freight company, which was corporatized in 1987 from the former Japan National Railways. Facing competition from other transportation modes, JR Freight introduced innovative services aiming to improve user-orientation. What can CAREC railways learn from the Japanese experience of transitioning toward a user-oriented railway?

#### 0950-1000 **Coffee break**

#### 1000-1150 Interactive Session-Investment needs for developing efficient rail corridors

Facilitator: Mr. Ko Sakamoto, Transport Economist, CWRD, ADB

An interactive session will be provided for the formation of infrastructure needs. Participants will be asked to think about what kind of infrastructure projects are required by 2020 (short term) and by 2030 (long term) by each of the 6 rail corridors.

#### 1150–1200 Wrap-up of the second day session

#### 1200–1300 Lunch (at Tokai Club)

#### Site visits

1300–1400 Transfer to the site

1400–1800 Option A: Sumidagawa Freight Station

Coordinator: JR Freight

Located in the north-east of Tokyo, Sumidagawa Station is a gateway of freight transport of Tokyo metropolitan area connecting northern areas of Japan such as Kanazawa, Niigata, and Sapporo. Total area of the station is 224,125 square meters, with 16 lines for departure/arrival and 12 lines for loading and unloading. Average usage of container is 3,200 per day. RWG members will see the actual transport of good in the multimodal context. Also, the forwarder or the user will be invited to provide a briefing about the potential market for the rail freight connection between Japan and CAREC countries.

# Option B: Railway Museum and a short ride on the Shinkansen (High Speed Rail)

The Railway Museum (Omiya, Saitama City) opened in 2007 as the centerpiece of the JR East 20th Anniversary Memorial Project. RWG members will visit the museum to see exhibits of rolling stocks as industrial heritage and to learn the history of railway development in Japan. On the way back, the RWG members will experience a short ride on the Shinknasen from Omiya station to Tokyo station.

Dinner hosted by ADB (at Mimiu Restaurant, Shimbashi)

1830

## **26 November 2015**

Venue: Tokai Club (35th floor of Kasumigaseki Building)

	Implementing soft components
0830-0930	Topic 1: Streamlining activities at BCPs
	Moderator: Mr. Oleg Samukhin, Transport Specialist, CWRD, ADB
	Presentator: Mr. Tom Kennedy, Railway Policy Consultant
0930–1030	Topic 2: Developping attractive operational and tariff structures
	Moderator: Mr. Jurgen Sluijter, Transport Economist, EARD, ADB
	Presentator: Mr. Paul Power, Railway Policy Consultant
	Participants will be divided into two groups. In each group, experts will provide the latest topic on the theme and participants will brainstorm to identify concrete actions for the implementation of soft components.
1030-1100	Coffee break
1100-1200	Wrap up
	Moderator: Ms. Xiaohong Yang, Director, CWRD, ADB
	Draft summary minutes will be presented and confirmed.
1200–1300	Lunch (at Kazan Kaikan, near Kasumigazeki Building)