

CAREC Workshop on Joint Transport and Trade Facilitation Capacity Building Framework

- Training Needs Assessment and Facilitation for

Customs -

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#### Introduction to the WCO

- Independent intergovernmental body whose mission is to enhance the effectiveness and efficiency of Customs administrations.
- Headquarters: Brussels, Belgium
- 176 members, 98% of world trade
- Conventions and other international instruments, technical assistance and training services
- Partnership approach
  - Protection of society and the national territory, and to secure and facilitate international trade

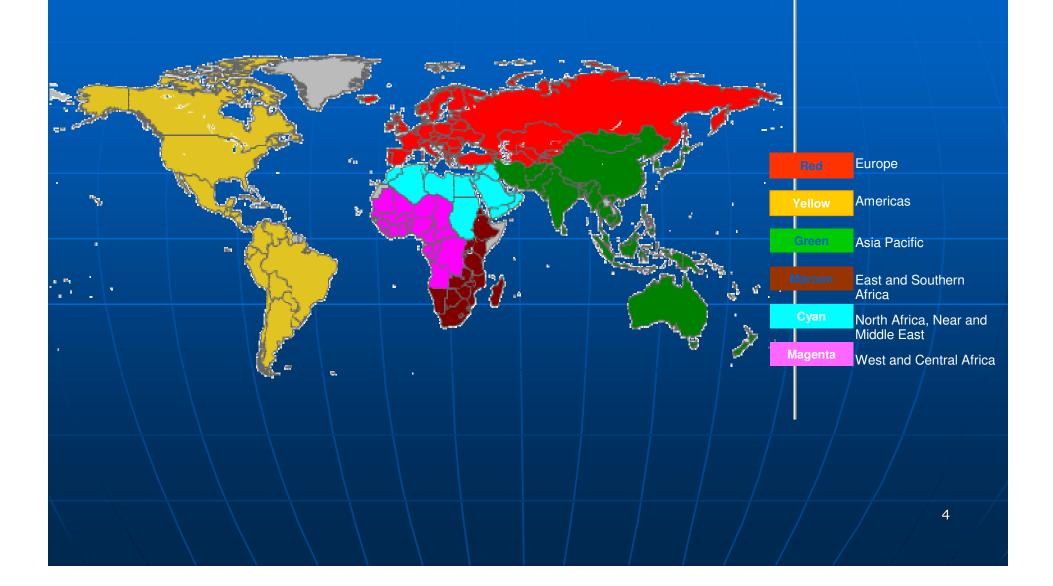
#### The WCO Capacity Building Approach

- Customs have a wider fundamental economic role in trade management, revenue collection, social protection, and statistic collection
- Holistic approach to development which assesses the development requirements of the whole organization and identifies the management and systems development that are required to support the technical development at an operational level
- Two main objectives

- operational and technical development support required by Members

- development of Members' management ability to identity, plan, implement, manage, monitor and evaluate their own development programme

#### WCO the geographical division of the world



#### Advantages of the Regional Approach to Capacity Building

- Efficient and effective allocation of the WCO's limited capacity building resources
- Capacity building initiatives focus on areas where the maximum potential for regional co-operation and synergy lies
- In regional customs development projects, the WCO encourages the establishment of a regional programme management structure
- WCO offers assistance in the form of quality assurance, consultation, training and evaluation/monitoring services

### Regionalisation

- The Regional Offices for Capacity Building (ROCB)
- a major operational role and offer strategic guidance to senior management of the Customs Services assist member Customs administrations by helping them:
- to identify more accurate capacity building needs and possible solutions;
- to enhance the coordination of capacity building activities with regional members and the WCO Secretariat;
- to monitor projects;
- to improve networking with donor agencies and relevant organizations;
- to use resources more cost-effectively; and
- to coordinate the use and implementation of WCO tools and practices in the Region.

Asian-Pacific ROCB is located in Bangkok (Thailand) European ROCB will be set up in Baku (Azerbaijan)



### Regionalisation

#### Regional Training Centers (RTCs)

- a key component of the regional training approach in pooling regional expertise and optimizing resources
- forming virtually independent and autonomous entities, the regions are best placed to identify and respond to their Members' training needs.
- make it possible to pool and optimize resources within a single region.
- enable Customs officials from neighbouring countries to forge links with one another
- facilitate the follow-up of WCO programmes in a region.

Asian-Pacific RTCs: Shanghai (China), Hong Kong China, Haryana (India), Kashiwa (Japan), Melaka (Malaysia)

Europe RTCs: Baku (Azerbaijan), Budapest (Hungary), Astana (Kazakhstan), Skopje (Macedonia), Moscow (Russia)



#### The Columbus Programme

- The largest and most comprehensive Customs CB initiative, targeted at providing a platform for development and supporting the administrations over the long term
- Aims at full implementation of key WCO instruments such as the SAFE Framework of Standards and the Revised Kyoto Convention (RKC) and preparation for the outcome of the WTO TFNs
- Out of 176 WCO Members, 159 Customs Administrations are beneficiaries

#### The WCO COLUMBUS Programme

A 21st Century Capacity Building Initiative

#### Programme COLUMBUS de l'OMD

Une initiative du 21ème siècle pour le renforcement des capacités

✓159 SAFE

✓ 115 Columbus – with WCO support

✓ 110 Diagnostics delivered (phase 1).

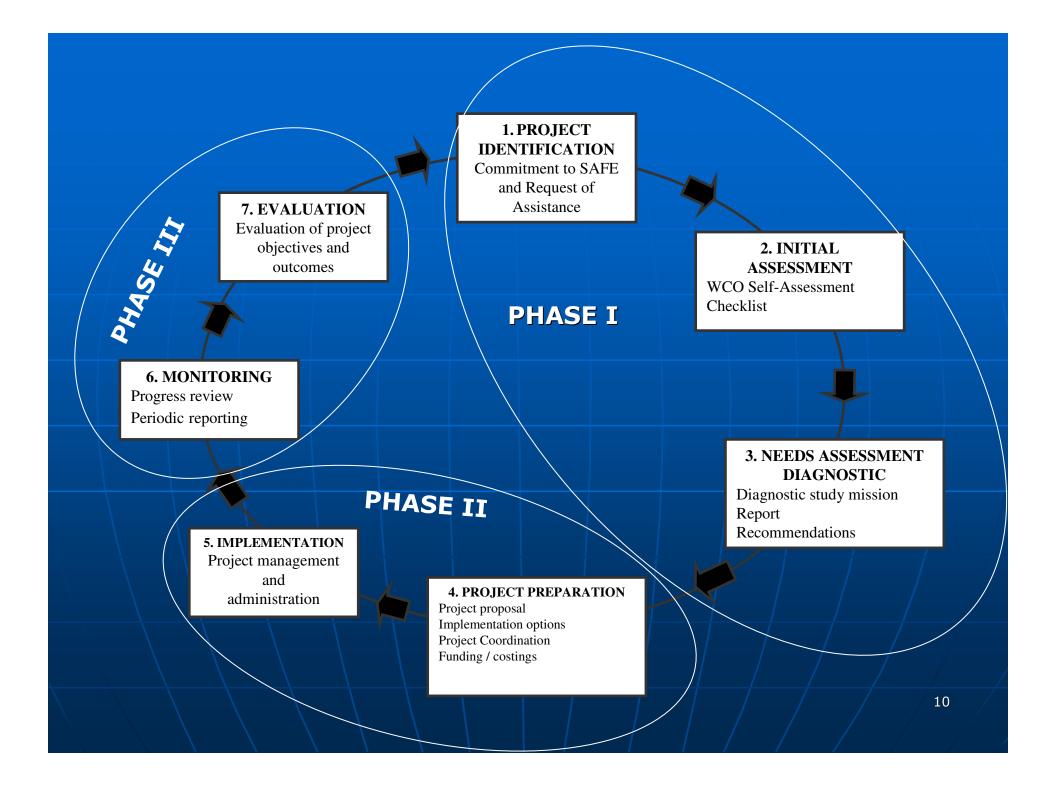
**2** Regional programmes (phase 2).

✓ 76 Countries in implementation (phase 2).



Aid for SAFE trade Aide pour sécuriser les échanges

> © 2009 - World Customs Organization Organisation mondiale des douanes



## Needs Assessment

- Comprehensive diagnostic report produced by WCO accredited experts covering:
- Strategic Management
- Human and Financial management
- Legal Framework
- Procedures
- ICT
- External Cooperation and Communication
- Governance
- Strategic Action Planning workshop
- Trends and Patterns Report
- Annual Training Needs Questionnaires

# Implementation

Phase 2 activities based on Int'l standards and diagnostic recommendations

Planning
 Scoping projects
 Securing political and financial support
 Piloting activities

# Implementation

WCO Support to Senior Managers:

- Technical better understand of modern Customs concepts
- Change Management support to prepare, launch and manage a modernization programme
- Political to ensure continuous high level political commitment
- Financial to find financial solution for the development programme

# **Accreditation Process**

**Pool of Accredited Experts/Advisors:** 

Customs Modernization Advisors
 Technical and Operational Advisors
 Expert Trainers

## Customs Modernization Advisors

Support the implementation process by:

- Providing strategic advice and guidance
- Facilitating the planning process
- Raising awareness of policy-makers
- Clarifying diagnostic recommendations and Int'l standards
- Supporting dialogue with donors

 Complimentary support by technical/operational advisors and expert trainers

## **Training and CB Tools**

#### Human Resource Development

- Fellowship programme
- Scholarship programme
- Internship programme

#### E-learning

#### Compendium

Outline the standards used and advice and guidance to the members

## **The E-learning Programme**

### Programme divided in two independent parts :

#### Interactive multimedia Courses (modules)

#### Training Management (platform)



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## **The E-learning Programme**



#### Harmonized System

**Valuation Agreement** 

**CITES** 

Available languages:

French English **Spanish** 

Possible translation by **Members on request** 



#### HS 2007 Amendments

Valuation Control

**ATA & CPD Carnets** 





#### Counterfeiting



#### Integrity



Origin SAFE **Transfer Pricing** LMS and efficient teaching environment: Administration tools, Individual/global monitoring and tutorship Training animation

## WCO CB Development Compendium – Phase II

### Main elements

- Strategic management: central role
- Strategic Risk Management
- Toolkit
- Change Management
- Project Management
- Benchmarking
- Further support (workshop, consultancy)

### **Compendium - New Chapters**

#### New chapters like:

- HRM / Leadership Development
- Trade management/ AEO implementation
- Enterprise architecture
- Strategic Risk management
- Performance management
- Donor engagement

More proven concepts and practical examples from the Members!!!

### Thank you.

# For further information, please visit <a href="http://www.wcoomd.org/home.htm">http://www.wcoomd.org/home.htm</a>

